



NOTICE OF MEETING

WHO: NRPC Executive Committee

WHEN: Wednesday, March 18, 2026 at 5:00 pm

WHERE: NRPC Offices, 30 Temple Street, Suite 310, Nashua, NH. If you are unable to attend in-person, you may participate remotely through [Zoom](#):

Meeting ID: 840 4108 8326

Passcode: ECmar26

AGENDA

1. Call to Order
2. Business:
 - a. Minutes: February 18, 2026 (**Action Item**)
 - b. Feb-March Dashboard (**Action Item**)
 - c. Executive Director Goals (**Action Item**)
3. Transportation Updates:
 - a. UPWP
 - b. Other
4. Other Business:
 - a. Project Updates
5. Adjourn

Next Meeting: April 15, 2026

Draft Minutes

Executive Committee

February 19, 2026

In-Person Public Meeting with Zoom Attendance Option

Members Attending In-Person	Members Attending on Zoom	Members Absent	NRPC Staff Attending	Others Present
Kim Queenan, Chair Jason Hennessey, Vice Chair Tim Berry Janet Langdell, Treasurer Camille Correa @ 6:15 p.m. Kermit Williams John Yule		Karin Elmer Jerry Roche	Jay Minkarah, Executive Director Kate Lafond, Assistant Director	Michael Campo, Plodzik & Sanderson, P.A.

1. Call to Order

Queenan called the meeting to order at 6:08 p.m.

2. Business

a. FY25 Audit

Michael Campo was delayed. The committee agreed to move to the next agenda item and address the audit when Campo was present.

b. Minutes: January 21, 2026

- Correct the spelling of “Langdell” on page 2, section d.

Yule moved to accept the minutes of the January 21, 2026 meeting as amended; Williams seconded the motion. A roll call vote was taken, the motion passed 6-0-0.

c. Jan-Feb Dashboard

Minkarah presented the dashboard reviewing the bank account, Accounts Payable, and Accounts Receivable balances. Minkarah indicated that the Finance & Benefits Administrator has not yet needed to transfer funds from NHPDP; however, due to delayed payments from NHDOT, it may be necessary.

Minkarah reviewed staff activities, professional development, and pending grant applications, including:

NRPC Executive Committee Minutes
February 18, 2026

- Staff met with the Federal Highway Administration (FHWA) regarding the Congestion Management Plan (CMP), which is a required document that NRPC is comprehensively updating.
- The February Planners Roundtable was poorly attended. NRPC will reconsider the frequency of these events.
- Salem Quinn attended Social Pinpoint training. Social Pinpoint is the platform NRPC is utilizing for online outreach & engagement.
- Minkarah attended a webinar on how to submit applications for Congressionally Directed Spending (CDS) funds, and at the request of the City of Nashua, NRPC is submitting two applications for CDS through Senator Shaheen & Congresswoman Goodlander. One for the Mohawk Tannery Site Remediation & Redevelopment and the Beard Street Housing Project.
- NRPC previously submitted a letter of intent to apply for 604b funds for the Robinson Pond Watershed Management Plan and has been invited by NHDES to submit a full application.
- NRPC is also applying for a BUILD grant through USDOT to conduct targeted corridor studies on the region's highest priority High Injury Network corridors that were identified in the Safe Streets for All (SS4A) Safety Action Plan that was adopted in 2025.
- NRPC is applying for AARP Community Challenge Microgrants to conduct a select number of walk audits within ½ mile radius of identified senior housing locations in the region. If awarded, NRPC would like to continue to apply for funding and leverage Complete Streets funding to implement an ongoing program to systematically evaluate pedestrian and bicycle conditions across the region.
- NRPC is also applying for an AARP Community Challenge Demonstration Grant to launch a Housing Design Competition.

At this time, Campo was present and presented the FY25 Audit report to the committee. Campo directed the committee to pages 1-3, which is where the auditors give an independent assessment of the organization's financial statements and affirm that the financials can be relied upon.

Campo described the audit process at a high level and went on to page 10, which describes how the organization's financial operations performed against the budget. Campo indicated that salaries overperformed and Miscellaneous underperformed, contributing to a year end deficit.

Campo referenced page 29, the single audit of the organization's federal funds; no issues were found with the use of federal funds.

Campo continued that the Governance Letter would describe any material weakness, of which there were none, and other recommendations. The recommendations related to the treasurer reviewing reconciliation and cybersecurity considerations are not a result of NRPC operations but are in the letter to illuminate potential areas of risk that the commission should be aware of if they are not already. Campo pointed out the

suspension and debarment recommendation, and Lafond described how operationally NRPC is going to implement vendor checks through SAM.gov.

Langdell asked if the additional reporting described on page 4 will require additional staff/time. At this point, Lafond did not anticipate so.

Hennessey moved to accept and file the FY2025 Audit; Williams seconded the motion. A roll call vote was taken, the motion passed 7-0-0.

Lafond reviewed the January financial statements with the committee, noting year-to-date net income and revenue/expense % of budget progress compared to % through the fiscal year. Lafond summarized that through January, both revenue & expenses are lagging, with expenses higher than revenues.

Hennessey moved to accept and file the Jan-Feb dashboard; Berry seconded the motion. A roll call vote was taken, the motion passed 7-0-0.

d. Removal of WILTON-MILFORD-AMHERST-BEDFORD (13692E) NH101 safety improvements in Amherst from TYP

The committee discussed the construction phase of project 13692E being moved from 2026 to 2034. Hennessey noted that this is one of the more dangerous corridors and would like the committee to take a position and send a letter. Langdell noted that the commission has taken positions and sent letters in the past. Discussion ensued regarding letter content and recipients.

Hennessey moved via letter to the state request that the construction phase of the safety improvements for Project # 13692E be restored to the draft 2027-2036 TYP as scheduled in the 2025-2024 plan; Berry seconded the motion. A roll call vote was taken, the motion passed 7-0-0.

e. Executive Director Evaluation & Goals

Queenan reviewed the current process and a proposed process for the evaluation & goal setting. The committee discussed the process, as well as the possibility of changing the forms and having a separate evaluation committee. The committee agreed to move forward with the new process that Queenan proposed.

f. NRPC Annual Forum Program

Minkarah informed the committee that based on the feedback received from the commission and further consideration the topic for the 2026 Annual Forum is the Intersection of Economic Development & Outdoor recreation. Tentative speakers so far include Janel Lawton, Director of Outdoor Recreation Industry Development at NH BEA and Michael Ferguson, Associate Professor Recreation Management & Policy at UNH. Queenan indicated that that NRPC Foundation has asked for a few minutes for the President to speak and to have a slide in the slide deck.

3. Transportation Updates

a. UPWP

None

b. Other

None

4. Other Business

a. Project Updates

None

5. Adjourn

The meeting adjourned at 8:30 p.m. with a motion by Williams, seconded by Berry

The next Executive Committee meeting is scheduled for March 18, 2026.

Respectfully submitted by Kate Lafond, Assistant Director.

NRPC FY 2026 DASHBOARD

Feb-26		Key Statistics	
TD Checking		Staff Activities Feb-March	
Beginning Balance	\$87,829.32	UWGN Community Advisory Committee - Jay Nashua Brownfields Advisory Committee - Jay Highway Safety Improvement Statewide committee - Matt RCC Meeting - Donna, Matt, Salem UWGN Governance Board - Jay Plan NH Meeting - Cassie BEA Partner call - Jay Nashua, NH-MA UZA Meetup - Matt, Emma, Donna, Jay NHDOT/RPC Traffic Data 2026 Meeting - Tyrel, Emily Transportation Equity Committee meeting - Matt TTAC - Matt, Emma, Jay, Tyrel, Salem, Cassie NRPC Foundation meeting - Kate RPC Directors Meeting - Jay NH Business Interview - Jay RPC Coordination Meeting - Jay, Cassie NHLMV Stormwater Coalition - Sara, Tyrel From Plans to Projects Housing Workshop - Cassie, Nick	
Deposits & Credits			
Payments			
Ending Balance	\$100,567.77		
Bar Harbor Checking			
Beginning Balance	\$15,001.82		
Deposits & Credits			
Payments			
Ending Balance	\$15,002.30		
Checking Account Balances as of 3/12/26			
TD Checking	\$63,048.71	Professional Development Feb-March	
Bar Harbor Checking	\$15,002.19		
NHPDIP	347,942.38		
Saturday, February 28, 2026		Stream Crossing Flood Planning Tool Webinar (2/19) Tyrel Safety Analysis Process Webinar (2/24) Emma Federal Grants Webinar (2/26) Nicole Social Pinpoint training (2/18, 2/24) Salem NEARC Lunch & Learn Session: Digital Accessibility (3/5) Tyrel Road Safety Champion webinar: Work Zones (3/10) Emma Regional Cyber Defense Training (2/9) Sara Pending Grant Applications Robinson Pond Watershed Management Plan - TBD Build Grant - \$300,000 AARP Walk Audits (4) - \$20,000 AARP Housing Grant- \$25,000 Mohawk Tannery CDS - \$3,350,000 Beard St MDS - \$500,000	
Accounts Payable	\$5,613.81		
Accounts Receivable	\$219,518.20		
Oversight Activities			
Line of credit (\$75,000) activated?	No		
Millyard Bank CD	\$54,800.54		
NH PDIP	\$347,942.38		
Petty Cash	\$200.03		
Audit Status	Complete		
Budget Narrative			
Bank Balances/Cash on hand:	\$518,513.02		
Payables and Receivables:	Accounts Payable down by about \$61k, Accounts Receivable down by \$85K		
FY26 Working Budget			
Funding Sources		Expenses	
Local Dues	\$176,285	Audit	\$18,700
Federal Contracts	\$223,830	Dues & Subscriptions	\$27,387
Grants	\$119,247	Employee Benefits	\$264,188
Local Planning Contracts	\$175,056	GIS	\$18,555
Other Income	\$38,700	Insurance	\$17,373
State Contracts	\$1,280,786	IT	\$32,965
		Legal	\$500
		Marketing, Outreach, Annual Forum	\$12,500
		Office Expenditures	\$19,753
		Other Expenditures	\$53,450
		Professional Services	\$405,384
		Rent & CAM	\$106,375
		Salaries	\$1,008,481
		Staff Development	\$5,000
		Travel & Meeting Exp	\$13,250
		Utilities	\$11,688
Total revenues:	\$2,013,904	Total Expenses:	\$2,015,549
Pending Grant Application Totals	\$4,195,000.00	Delta	-\$1,645

NASHUA REGIONAL PLANNING COMMISSION

Balance Sheet As of February 28, 2026

	Feb 28, 26
ASSETS	
Current Assets	
Checking/Savings	
1 TD Bank x5715	100,567.77
2 Bar Harbor Bank x1485	15,002.30
3 NH PDIP	347,942.38
Petty Cash	200.03
Total Checking/Savings	<u>463,712.48</u>
Accounts Receivable	
Accounts Receivable (A/R)	219,518.20
Total Accounts Receivable	<u>219,518.20</u>
Other Current Assets	
Millyard Bank CD - 04/20/2026	54,800.54
Total Other Current Assets	<u>54,800.54</u>
Total Current Assets	<u>738,031.22</u>
Other Assets	
FP Mailing Postage Account	17.87
Prepaid Expenses	11,068.15
Security Deposit	8,341.67
Total Other Assets	<u>19,427.69</u>
TOTAL ASSETS	<u><u>757,458.91</u></u>
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
Accounts Payable (A/P)	5,613.81
Total Accounts Payable	<u>5,613.81</u>
Credit Cards	
Bank of America - CC	1,976.73
Total Credit Cards	<u>1,976.73</u>
Other Current Liabilities	
Accrued Vacation	46,087.20
Direct Deposit Liabilities	0.02
Local Dues - Deferred Revenue	58,761.64
Total Payroll Liabilities	<u>-1,207.74</u>
Retainers	
Retainer - MS4 Coop. Agreement	12,000.00
Total Retainers	<u>12,000.00</u>
Total Other Current Liabilities	<u>115,641.12</u>
Total Current Liabilities	<u>123,231.66</u>
Total Liabilities	<u>123,231.66</u>
Equity	
Retained Earnings	661,617.82
Net Income	-27,390.57
Total Equity	<u>634,227.25</u>
TOTAL LIABILITIES & EQUITY	<u><u>757,458.91</u></u>

NASHUA REGIONAL PLANNING COMMISSION
Profit & Loss Budget vs. Actual
July 2025 through June 2026

	TOTAL				
	Feb 26	Jul '25 - Jun 26	Budget	\$ Over Budget	% of Budget
Ordinary Income/Expense					
Income					
RESOURCES					
2000 Local Dues					
Local Dues Match	-9,109.65	-60,162.50			
2000 Local Dues - Other	14,690.42	117,523.35	176,285.00	-58,761.65	66.67%
Total 2000 Local Dues	5,580.77	57,360.85	176,285.00	-118,924.15	32.54%
Federal Contracts					
9007 Regional Plan Update	5,011.84	39,835.06	47,674.00	-7,838.94	83.56%
9012 EPA Brownfields	0.00	66,092.42	30,577.00	35,515.42	216.15%
9013 EPA Brownfields	0.00	2,676.17	111,000.00	-108,323.83	2.41%
9020 EPA Brownfields RLF	201.62	2,097.26	24,000.00	-21,902.74	8.74%
Total Federal Contracts	5,213.46	110,700.91	213,251.00	-102,550.09	51.91%
Grants					
3937 Climate Action Plan	0.00	5,153.80	5,314.00	-160.20	96.99%
5265 Robinson Pond Water Qual	0.00	0.00	0.00	0.00	0.0%
5275 Souhegan River Corr Mgmt	0.00	0.00	0.00	0.00	0.0%
5500 Stream Crossing Navigator	918.40	1,109.73	27,586.00	-26,476.27	4.02%
6300 NRSWMD	3,259.46	35,045.94	60,000.00	-24,954.06	58.41%
7560 CDFA TPG	0.00	11,555.41	11,200.00	355.41	103.17%
9082 Hazard Mitigation	2,531.31	35,725.33	17,976.00	17,749.33	198.74%
Total Grants	6,709.17	88,590.21	122,076.00	-33,485.79	72.57%
Local Planning Contracts					
2122 Brookline HOP	218.29	18,442.74	24,904.00	-6,461.26	74.06%
2125 Brookline Impact Fee	0.00	0.00	0.00	0.00	0.0%
2135 Hudson Engineering GIS	45.00	225.00	5,000.00	-4,775.00	4.5%
2139 Hudson CR	0.00	9,288.00	0.00	9,288.00	100.0%
2150 Mason CR	1,675.24	8,523.22	10,000.00	-1,476.78	85.23%
2153 Mason Zoning Review	1,000.73	1,000.73			
2163 Mont Vernon Regulatory Rev	0.00	2,959.26			
2250 Litchfield CR	1,243.75	10,655.75	15,000.00	-4,344.25	71.04%
2251 Litchfield CIP	0.00	1,000.00	2,000.00	-1,000.00	50.0%
2271 Lyndeborough CR	501.17	7,906.42	15,000.00	-7,093.58	52.71%
2272 Lyndeborough CR ZBA	90.00	126.00			
2275 Lyndeborough Admin Support	744.00	6,649.50	12,480.00	-5,830.50	53.28%
2361 MVD GIS	0.00	5,220.00	5,000.00	220.00	104.4%
2557 Pelham CIP	0.00	1,000.00	2,000.00	-1,000.00	50.0%
2603 Wilton HOP	4,474.61	21,486.25	32,124.00	-10,637.75	66.89%
2610 Wilton CR	1,912.00	13,907.24	28,500.00	-14,592.76	48.8%
2640 Wilton MP	23.59	5,634.25	15,000.00	-9,365.75	37.56%
2660 Wilton Impact Fee	0.00	2,726.20			
Local Planning Contracts - Other	0.00	0.00	20,000.00	-20,000.00	0.0%
Total Local Planning Contracts	11,928.38	116,750.56	187,008.00	-70,257.44	62.43%
Other Income					
6000 NRPC Foundation	0.00	2,000.00			
8000 Pubs/Map Sales/Misc	0.00	545.30	2,200.00	-1,654.70	24.79%
Interest Income	1,072.03	11,717.19	19,500.00	-7,782.81	60.09%
Other Income - Other	0.00	0.00	2,000.00	-2,000.00	0.0%
Total Other Income	1,072.03	14,262.49	23,700.00	-9,437.51	60.18%
State Contracts					

NASHUA REGIONAL PLANNING COMMISSION
Profit & Loss Budget vs. Actual
July 2025 through June 2026

	TOTAL				
	Feb 26	Jul '25 - Jun 26	Budget	\$ Over Budget	% of Budget
1000 NH OPD	0.00	0.00	0.00	0.00	0.0%
3000 DOT Highway Planning					
100 MPO ADMIN & TRAINING	12,236.74	63,924.04	90,000.00	-26,075.96	71.03%
200 POLICY & PLANNING	12,908.87	100,839.05	148,050.00	-47,210.95	68.11%
300 PUBLIC INVOLV & COORD	7,497.88	53,803.62	76,950.00	-23,146.38	69.92%
400 PLAN SUPPORT	30,094.36	250,423.09	375,125.00	-124,701.91	66.76%
500 TECHNICAL ASSIST & SUPPORT	26,893.60	133,812.01	251,100.00	-117,287.99	53.29%
600 FTA SECTION 5305e	1,465.02	5,725.70	34,014.00	-28,288.30	16.83%
3000 DOT Highway Planning - Other	0.00	0.00	0.00	0.00	0.0%
Total 3000 DOT Highway Planning	91,096.47	608,527.51	975,239.00	-366,711.49	62.4%
3500 FTA Section 5310	2,940.83	166,768.59	305,547.00	-138,778.41	54.58%
Total State Contracts	94,037.30	775,296.10	1,280,786.00	-505,489.90	60.53%
RESOURCES - Other	0.00	0.00	0.00	0.00	0.0%
Total RESOURCES	124,541.11	1,162,961.12	2,003,106.00	-840,144.88	58.06%
Uncategorized Income	0.00	0.00	0.00	0.00	0.0%
Total Income	124,541.11	1,162,961.12	2,003,106.00	-840,144.88	58.06%
Gross Profit	124,541.11	1,162,961.12	2,003,106.00	-840,144.88	58.06%
Expense					
Annual Forum	0.00	5,125.00	11,000.00	-5,875.00	46.59%
Audit	4,675.00	18,700.00	18,700.00	0.00	100.0%
Bank Service Charges	0.00	0.00	250.00	-250.00	0.0%
Capital Expense	0.00	0.00	20,000.00	-20,000.00	0.0%
Dues and Subscriptions	796.78	23,299.13	20,034.00	3,265.13	116.3%
Total Employee Benefits/Payroll Exp	17,733.82	156,452.00	250,039.00	-93,587.00	62.57%
Equipment Maintenance	0.00	0.00	1,500.00	-1,500.00	0.0%
GIS	1,571.25	12,570.00	18,555.00	-5,985.00	67.75%
Insurance	1,353.50	11,071.50	15,348.00	-4,276.50	72.14%
Internet Access & Telephone	1,209.75	9,568.49	14,000.00	-4,431.51	68.35%
IT Services	2,096.75	17,849.87	33,997.00	-16,147.13	52.5%
Janitorial	249.00	1,992.00	3,200.00	-1,208.00	62.25%
Legal	0.00	0.00	500.00	-500.00	0.0%
Legal Notices	0.00	959.00	500.00	459.00	191.8%
Marketing & Outreach	0.00	834.50	1,500.00	-665.50	55.63%
Misc	8.60	1,391.28	4,000.00	-2,608.72	34.78%
Office Expenses	1,123.28	14,993.04	19,044.00	-4,050.96	78.73%
Postage	0.00	278.00	500.00	-222.00	55.6%
Printing	383.42	3,186.16	5,000.00	-1,813.84	63.72%
Professional Services	18.00	173,563.90	384,047.00	-210,483.10	45.19%
Rent & CAM	8,805.00	70,440.00	106,375.00	-35,935.00	66.22%
Reserve	0.00	0.00	7,460.00	-7,460.00	0.0%
Total Salaries	77,665.82	643,123.69	1,022,369.00	-379,245.31	62.91%
Small Equipment	0.00	2,899.33	7,000.00	-4,100.67	41.42%
Staff Development	249.00	4,344.00	10,000.00	-5,656.00	43.44%
Total Travel Expense	1,196.57	9,918.80	16,500.00	-6,581.20	60.11%
Utilities	974.00	7,792.00	11,688.00	-3,896.00	66.67%
Total Expense	120,109.54	1,190,351.69	2,003,106.00	-812,754.31	59.43%
Net Ordinary Income	4,431.57	-27,390.57	0.00	-27,390.57	100.0%
Net Income	4,431.57	-27,390.57	0.00	-27,390.57	100.0%

Executive Director Goals for FY 2026 Status Summary

Goal 1 Complete a comprehensive update of The NRPC Regional Plan. **Outcome:** Regional plan adopted by full Commission in fall of 2025.

- ***Plan update delayed but in progress. Targeted for adoption in June, 2026.***

Goal 2 Develop the structure of a Grant Writing Assistance Program for potential launch in 2026. **Outcome:** Structure of a grant writing assistance program created including defined areas of subject matter expertise, outline of services provided, potential fee structure, and staffing. This would be the second phase of the Grant Program goal identified in the Statement of Strategy.

- **Grant writing assistance program stakeholder survey developed and administered in fall 2025.**
- **Draft program outline developed based on survey and staff input. Program launch anticipated in fourth quarter of FY26.**

Goal 3 Provide technical assistance to communities for protecting water supply including identification and prioritization of stormwater assets and vulnerable stream crossings, development of least one local or model ordinance designed to protect groundwater from potential PFAS contamination, dissemination of educational materials and other local technical assistance.

- **Draft groundwater protection ordinance prepared for Hudson. Not advanced to Town meeting for 2026.**
- **Stream Crossing Navigator contract to provide local technical assistance in partnership with NHDES was approved by G&C in December of 2025. Project launched in January. End date is December 2027.**
- **Letter of Intent filed with NHDES for funding for Robinson Pond Watershed Management Plan in December 2025. Application received preliminary approval in February. Final application underway.**
- **Water resource protection related information disseminated through social media and newsletter. Examples included daily education posts during SepticSmart week (September 15-19, 2025).**

Goal 4 Maintain and disseminate updated housing-related data for municipal leaders and community members and hold at least housing-related workshop or roundtable.

- **Housing related programs, workshops, and information disseminated through social media and newsletter.**
- **Housing data made available through online Community Stats.**
- **Partnered with NHHFA to offer Housing workshop in fall of 2025. Program rescheduled to March 13, 2026.**

Goal 5 Develop a mid to long-term sustainability and succession strategy for the NRPC Transportation Planning team. **Rational:** NRPC's MPO Coordinator and Senior

Transportation Planner are nearing retirement age with no apparent internal candidates for replacement and NRPC's part-time traffic modeler is retired and works part-time on a selective basis. Current data collection, analysis, and other technical support functions are strong, but long-range and strategic planning functions are not as robust as desired and embrace of changing industry trends and technology lags behind peer MPOs. **Outcome:** A staffing plan including updated job descriptions, potential reassignment of current staff based on interest and expertise and potential new hires is developed. Opportunities for professional development and training have been identified.

- **Emma Rearick fully transitioned from Environmental/Regional Planner to Transportation Planner starting January 1, 2026.**
- **Nick Principato hired as Environmental/Regional Planner December, 2025. Is assuming HHW and Energy Aggregation roles.**
- **Traffic Modeler Ed Bromage prepared a series of Documentation Memos describing how to install and run the model and documenting model inputs.**

Professional Development Goal:

Enhance my understanding of the federally required transportation planning process at a high level including Transportation Improvement Program (TIP) updates and amendments, Congestion Management Plan, Metropolitan Transportation Plan (MTP) updates and amendments, List of Obligated Projects and similar requirements through participation in available workshops and training and attendance at one or more Partners for Performance, Interagency and Transportation Planners Collaborative meetings.

- **Attended 9-3-25 Partners for Performance meeting.**
- **Attended January 5 NHDOT Front Office meeting.**
- **Participating in monthly Congestion Management Plan update staff meetings.**
- **Participated in Nashua, NH-MA UZA Meetup on 2/27/26 with neighboring in NH and MA MPOs, NHDOT, MassDOT, MBTA and federal partner agencies.**

Draft Executive Director Goals for FY 2027

Goal 1 Work with Southern New Hampshire, Rockingham and Strafford MPOs in New Hampshire and the Northern Middlesex Council of Governments, Merrimack Valley Planning Commission, and Boston Region MPO in Massachusetts to identify a way to integrate the NH MPOs into a unified traffic model for Southern New Hampshire, ideally also integrated with the Boston MPO model. **Outcome:** A path toward developing an integrated traffic model is identified before the end of the third quarter of FY 2027 to inform the FY2028-2030 UPWP.

Note: Southern NH RPC and NRPC each maintain their own traffic models. Rockingham and Stafford share a traffic model and use the same modeler as NRPC who is retired and works on a part-time basis. Southern NH RPC uses a private consulting firm. None of the NH RPCs have inhouse modeling capacity. These traffic models are neither integrated nor are they sustainable. Further, the NHDOT does not have a traffic model. The Boston MPO does have inhouse capacity and maintains a traffic model for all of Massachusetts which is used by all MPOs in the Commonwealth.

Goal 2 Realize a positive net income for FY27.

Professional Development Goal:

Enhance my technical skills in using Artificial Intelligence to support development of NRPC's work products.